

# LINDSAY VOLLMAR

Sales & Operations Planning
Consultant

## **Professional Summary**

Results-driven operations professional with expertise in SIOP (demand/supply balancing) and scheduling across diverse tech-based organizations. Passionate about using analytics and people-centric approaches to streamline operations, foster collaboration, and align sales and operations plans with business goals. Committed to supporting businesses that positively impact society, whether through sustainable products, advancements in space exploration, national security initiatives, or other impactful endeavors.

## **Key Experience**

### 9 SIOP Process Implementation

- Implemented new SIOP processes within seven different organizations across multiple industries
  - Established roadmaps, identified resourcing needs, highlighted roadblocks, prioritized projects, held educational sessions
- Enabled leadership to make data-driven business decisions related to balancing supply, demand, and financial goals, as well as mitigating risk for 18-24 month planning horizons
  - Example: Drove \$8M cash flow savings and inventory reduction through new master scheduling tools & processes (SpaceX)  $\cdot$
- Drove cross-functional process improvements
   Example: Master scheduling inputs/outputs, financial forecast synergies, MRP signal accuracy (SpaceX, L3 Harris, Frontgrade)

# Bridging Strategy & Execution (Effective Communication)

 Used data integrity & ownership, as well as a set cadence of cross-functional, agenda-driven discussions with clear data-driven visuals to improve communication of priority and executive-level direction down to execution-level teams, as well as communication up of key blockers and support needed

Example: Implemented monthly process of presentation to C-suite of individual business unit SIOP key takeaways, demand profiles, and risk mitigation actions (Frontgrade/CAES)

- 720-447-4403
- lindsayvollmar@catalystconsultingdenver.com
- www.catalyst-partner.com
- P Denver, CO, USA

#### **EXPERTISE**

Sales, Inventory, & Operations Planning (SIOP)

Change Management

New Process Development & Implementation

Master Scheduling

Data Analytics for Business Decision-Making

Resource Planning

MRP System Use

Material Planning

#### **EDUCATION**

#### Bachelors in Supply Chain Management

University of Toledo 2012, Valedictorian

CPIM (Certified in Production and Inventory Management)

ASCM / APICS
Certified through Dec 2028

Certificate in Sustainabilitsanta Monica College Feb 2021

#### INTERESTS

Hiking & Camping
Family Time
Trying New Foods
Fashion
Environmental Sustainability
Fitness

### **Key Experience Cont.**

#### O People Leadership & Change Management

- Built and managed teams of planners & data analysts, including headcount justifications, hiring / firing / promoting, professional development, performance reviews, and change management
- Managed material planning and production scheduling teams responsible for thousands of parts, millions in annual spend, and all BOM levels of production, from piece part to sub assembly to final integration (SpaceX)
- Demonstrated effective change management through clear goals / priorities, resource allocation, tool development, feedback sessions, and leadership sponsorship
- Motivated and lead cross-functional teams, including sales, business development, programs, operations, supply chain, engineering, finance, and IT / data science

#### Data Analytics & MRP Systems

• Created data-driven tools & processes for analyzing material and capacity needs against demand

Example: Utilized MRP work order data, production headcount, utilization rates, and other data to create labor capacity models (L3 Harris, Frontgrade)

- Developed new demand forecasting processes
   Example: Developed a regional macroeconomic insulation sales forecasting model, increasing forecast accuracy by 11% (Owens Corning)
- Partnered with IT / data science to develop tools utilizing Excel, SQL, Power BI, Access, and R Studio for more efficient planning & scheduling

Example: Increased efficiency and saved 20 labor hours/week by using SQL (SpaceX)

 Developed metrics and RCCA processes to communicate sales & operations health and drive corrective action

Example: Demand Forecast Accuracy, Schedule Adherence, % Capacity Available, MRP Volatility

 Used deep understanding of MRP system logic, including how BOM/work order structure, part attributes / settings, critical path logic, etc. affect planning signals to drive process improvements (Exposure to various ERP systems including SAP and Infor)

Example: Implemented scheduling processes that took into account MRP backwards scheduling logic as well as engineering knowledge of build process to reduce inaccurate MRP signals by 15% for thousands of parts supporting Dragon capsule production (SpaceX)



#### LINDSAY VOLLMAR

**Experienced Supply Chain Professional** 

#### CHRONOLOGICAL

## **CAREER HISTORY**

PRESENT

CONSULTANT

Space Division

SEP '21 - JAN '23

MANAGER

Rivian (4)

SPACEX (4)

and Integration JUN 18 - MAY 19

Charging & Energy

Same position as Frontgrade -

CAES

SALES & OPERATIONS PLANNING

Catalyst Consulting

STARTUPS (1) FORTUNE 500 F

SEP 2021 - DEC 2024

DIRECTOR, SALES & OPERATIONS PLANNING

Enterprise-Wide

Frontarade Technologies Remote (US) JAN 23 - PRESENT

**ELECTRONICS** MANUFACTURING (EV, AEROSPACE, DEFENSE)

SEP 2019 - MAR 2021

SALES & OPERATIONS PLANNING MANAGER

Electronic Devices Division

Torrance, CA (Hybrid) F L3 Harris

LARGE-SCALE ROCKET MANUFACTURING

Irvine, CA (Hybrid)

Remote (US)

CAES Space Division was acquired by Veritas Capital

APR 2021 - AUG 2021

JUN 2016 - AUG 2019 SUPPLY CHAIN & PRODUCTION @

SALES & OPERATIONS PLANNING

SUPPLY CHAIN TEAM LEAD Crew & Cargo Dragon Subassembly and Integration

MAY 19 - AUG 19

MASTER SCHEDULER Fairing, Landing Logs, Grid Fins

SEP 17 - JUN 18

MATERIAL PLANNER

Reusable Fairing NPI, Fairing Integration

PRODUCTION SCHEDULING SUPERVISOR Crew & Cargo Dragon Subassembly

JUN 16 - AUG 17

BUILDING MATERIALS. COMPOSITES MANUFACTURING

SOURCING SPECIALIST Roofing Accessories, NPI

JAN 15 - MAY 16

DEMAND FORECASTING ANALYST Insulation Division

SEP 12 - JUN 13

MAY 2011 - DEC 2013 ENVIRONMENTAL RESEARCHER

The Lake Erie Center Part-Time Oregon, OH

SEP 2012 - MAY 2016

DEMAND PLANNING, SOURCING, & PRICING @ FOWENS CORNING

> PRICING ANALYST **Roofing Division**

JUN 13 - DEC 14

ENVIRONMENTAL